

2025-2026 BUDGET																			
Operating Revenue																			
	Oct-25	Nov-25	Dec-26	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Total Budget 2025-2026	2024-2025 Actuals	Percent Variance				
Water Sales	\$329,100	\$272,307	\$248,248	\$241,253	\$236,336	\$282,173	\$307,884	\$336,684	\$410,684	\$462,362	\$527,124	\$439,985	\$4,084,140	\$4,038,743	1%				
Jarrell-Schwertner	\$2,325	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$51,825	\$27,900	86%				
Installations	\$12,600	\$12,600	\$12,600	\$12,600	\$12,600	\$12,600	\$12,600	\$12,600	\$12,600	\$12,600	\$12,600	\$12,600	\$151,200	\$151,500	0%				
Tap Fees	\$7,200	\$7,200	\$7,200	\$7,200	\$7,200	\$7,200	\$7,200	\$7,200	\$7,200	\$7,200	\$7,200	\$7,200	\$86,400	\$77,600	11%				
Late Charges	\$3,177	\$3,177	\$3,177	\$3,177	\$3,177	\$3,177	\$3,177	\$3,177	\$3,177	\$3,177	\$3,177	\$3,177	\$38,124	\$37,947	0%				
Village Franchise Fee													\$0						
Total Revenue	\$354,402	\$299,784	\$275,725	\$268,730	\$263,813	\$308,650	\$335,361	\$364,161	\$438,161	\$489,839	\$554,601	\$467,462	\$4,421,689	\$4,333,690	2%				
Cost of Water																			
7K Ranches		\$9,350	\$9,350	\$9,350	\$9,350	\$9,350	\$9,350	\$9,350	\$9,350	\$9,350	\$9,350	\$9,350	\$112,200	\$112,200	0%				
BRA--Surface Water Contracts	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$180,000	\$180,000	\$180,000	13%				
Kempner	\$56,587	\$56,587	\$56,587	\$56,587	\$56,587	\$56,587	\$56,587	\$56,587	\$56,587	\$56,587	\$56,587	\$56,587	\$679,044	\$673,351	1%				
CTWS	\$36,575	\$36,575	\$36,575	\$36,575	\$36,575	\$36,575	\$36,575	\$36,575	\$36,575	\$36,575	\$36,575	\$36,575	\$438,900	\$200,563	119%				
Total Cost of Water	\$102,512	\$102,512	\$102,512	\$102,512	\$102,512	\$102,512	\$102,512	\$102,512	\$102,512	\$102,512	\$102,512	\$282,512	\$1,410,144	\$1,138,837	24%				
Gross Margin	\$251,890	\$197,272	\$173,213	\$166,218	\$161,301	\$207,138	\$232,849	\$261,649	\$335,649	\$387,327	\$452,089	\$184,950	\$3,011,545	\$3,194,853	-6%				

2025-2026 BUDGET														Percent Variance	
Operating Expenses															
	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Total Budget 2025-2026	2024-2025 Actuals	
Annual meeting	\$0	\$400	\$4,500	\$300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,200	\$5,021	4%
Audit Fee	\$920	\$920	\$920	\$920	\$920	\$920	\$920	\$920	\$920	\$920	\$920	\$920	\$11,040	\$10,175	9%
Auto/Truck	\$5,600	\$5,600	\$5,600	\$5,600	\$5,600	\$5,600	\$5,600	\$5,600	\$5,600	\$5,600	\$5,600	\$5,600	\$67,200	\$62,724	7%
Bad Debt	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$600	\$0	#DIV/0!
Bank Charges	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$3,600	\$3,797	-5%
Chemicals	\$1,650	\$1,650	\$1,650	\$1,650	\$1,650	\$1,650	\$1,650	\$1,650	\$1,650	\$1,650	\$1,650	\$1,650	\$19,800	\$17,815	11%
Contract labor	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$900	\$176	411%
Consulting fees	\$40	\$40	\$40	\$40	\$40	\$40	\$40	\$40	\$40	\$40	\$40	\$40	\$480	\$0	#DIV/0!
Dues and Subscriptions	\$2,450	\$3,250	\$2,450	\$2,450	\$2,450	\$2,450	\$9,685	\$2,450	\$2,450	\$2,450	\$2,450	\$2,450	\$37,435	\$27,503	36%
Equipment Rental	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$960	\$0	#DIV/0!
Employee benefits	\$7,060	\$7,060	\$7,060	\$7,060	\$7,060	\$7,060	\$7,060	\$7,060	\$7,060	\$7,060	\$7,060	\$7,060	\$84,720	\$76,432	11%
Employee benefit reimbursement	(\$1,650)	(\$1,650)	(\$1,650)	(\$1,650)	(\$1,650)	(\$1,650)	(\$1,650)	(\$1,650)	(\$1,650)	(\$1,650)	(\$1,650)	(\$1,650)	(\$19,800)	(\$19,859)	0%
Employee Retirement Program	\$2,725	\$2,725	\$2,725	\$2,725	\$2,725	\$2,725	\$2,725	\$2,725	\$2,725	\$2,725	\$2,725	\$2,725	\$32,700	\$31,635	3%
Franchise Fee--Village of Salado	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Insurance	\$5,166	\$5,166	\$5,166	\$5,166	\$5,166	\$5,166	\$5,166	\$5,166	\$5,166	\$5,166	\$5,166	\$5,166	\$61,992	\$59,345	4%
Legal & Accounting	\$998	\$998	\$998	\$998	\$998	\$998	\$998	\$998	\$998	\$998	\$998	\$998	\$11,976	\$11,405	5%
Office Supplies	\$3,750	\$3,750	\$3,750	\$3,750	\$3,750	\$3,750	\$3,750	\$3,750	\$3,750	\$3,750	\$3,750	\$3,750	\$45,000	\$43,703	3%
Postage	\$3,166	\$3,166	\$3,166	\$3,166	\$3,166	\$3,166	\$3,166	\$3,166	\$3,166	\$3,166	\$3,166	\$3,166	\$37,992	\$28,725	32%
Repairs & Maintenance	\$18,040	\$18,040	\$118,040	\$72,804	\$18,040	\$18,040	\$18,040	\$18,040	\$18,040	\$18,040	\$18,040	\$18,040	\$371,244	\$219,262	69%
Seminars	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$1,200	\$485	147%
Supplies - general	\$1,910	\$1,910	\$1,910	\$1,910	\$1,910	\$1,910	\$1,910	\$1,910	\$1,910	\$1,910	\$1,910	\$1,910	\$22,920	\$20,723	11%
Salary - office	\$18,300	\$18,300	\$18,300	\$18,300	\$18,300	\$18,300	\$18,300	\$18,300	\$18,300	\$18,300	\$18,300	\$18,300	\$219,600	\$202,455	8%
Salary - operations	\$66,100	\$66,100	\$66,100	\$66,100	\$66,100	\$66,100	\$66,100	\$66,100	\$66,100	\$66,100	\$66,100	\$66,100	\$793,200	\$691,541	16%
Taxes - payroll	\$5,575	\$5,575	\$5,575	\$5,575	\$5,575	\$5,575	\$5,575	\$5,575	\$5,575	\$5,575	\$5,575	\$5,575	\$66,900	\$65,897	2%
Telephone	\$1,580	\$1,580	\$1,580	\$1,580	\$1,580	\$1,580	\$1,580	\$1,580	\$1,580	\$1,580	\$1,580	\$1,580	\$18,960	\$18,892	0%
Travel	\$1,082	\$1,082	\$1,082	\$1,082	\$1,082	\$1,082	\$1,082	\$1,082	\$1,082	\$1,082	\$1,082	\$1,082	\$12,984	\$13,044	0%
Uniforms	\$1,340	\$1,340	\$1,340	\$1,340	\$1,340	\$1,340	\$1,340	\$1,340	\$1,340	\$1,340	\$1,340	\$1,340	\$16,080	\$14,393	12%
Utilities	\$11,672	\$11,672	\$11,672	\$11,672	\$11,672	\$11,672	\$11,672	\$11,672	\$11,672	\$11,672	\$11,672	\$11,672	\$140,064	\$135,487	3%
Water fee samples	\$680	\$680	\$680	\$680	\$680	\$680	\$680	\$680	\$680	\$680	\$680	\$680	\$8,160	\$8,006	2%
Water Study	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$1,800	\$0	#DIV/0!
Miscellaneous	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$900	\$0	#DIV/0!
Total Operating Expense	\$158,984	\$160,184	\$263,484	\$214,048	\$158,984	\$159,984	\$166,219	\$158,984	\$159,984	\$158,984	\$158,984	\$158,984	\$2,075,807	\$1,738,782	19%
Operating Income	\$92,906	\$37,088	(\$90,271)	(\$47,830)	\$2,317	\$48,154	\$66,630	\$102,665	\$176,665	\$228,343	\$293,105	\$25,966	\$935,738	\$1,456,071	-36%

2025-2026 BUDGET															
Other Income (Expenses)															
	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Total Budget 2025-2026	2024-2025 Actuals	Percent Variance
Interest Income	\$10,840	\$10,840	\$10,840	\$10,840	\$10,840	\$10,840	\$10,840	\$10,840	\$10,840	\$10,840	\$10,840	\$10,840	\$130,080	\$150,059	-13%
Other Income	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$60,000	\$55,801	8%
Depreciation	(\$51,730)	(\$51,730)	(\$51,730)	(\$51,730)	(\$51,730)	(\$51,730)	(\$51,730)	(\$51,730)	(\$51,730)	(\$51,730)	(\$51,730)	(\$51,730)	(\$620,760)	(\$577,092)	8%
Interest expense	(\$18,200)	(\$18,200)	(\$18,200)	(\$18,200)	(\$18,200)	(\$18,200)	(\$18,200)	(\$18,200)	(\$18,200)	(\$18,200)	(\$18,200)	(\$18,200)	(\$218,400)	(\$218,895)	0%
Total Other Income (Expenses)	(\$54,090)	(\$54,090)	(\$54,090)	(\$54,090)	(\$54,090)	(\$54,090)	(\$54,090)	(\$54,090)	(\$54,090)	(\$54,090)	(\$54,090)	(\$54,090)	(\$649,080)	(\$589,184)	10%
Net Income	\$38,816	\$17,002	\$144,361	\$101,920	\$51,773	\$5,936	\$12,540	\$48,575	\$123,575	\$174,253	\$239,015	\$28,124	\$286,658	\$666,896	-67%

2025-2026 BUDGET	Total Budget 2025-2026	2024-2025 Actuals	Percent Variance
Operating Revenue			
Water Sales	\$4,094,140	\$4,038,743	1%
Jarrell-Schwertner	\$51,825	\$27,900	86%
Installations	\$151,200	\$151,500	0%
Tap Fees	\$86,400	\$77,600	11%
Late Charges	\$38,124	\$37,947	0%
Village Franchise Fee	\$0	\$0	0%
Total Revenue	\$4,421,689	\$4,333,690	2%
Cost of Water			
7K Ranches	\$112,200	\$112,200	0%
BRA--Surface Water Contracts	\$180,000	\$160,000	13%
Kempner	\$679,044	\$673,351	1%
CTWS	\$438,900	\$200,563	119%
Total Cost of Water	\$1,410,144	\$1,138,837	24%
Gross Margin	\$3,011,545	\$3,194,853	-6%
2025-2026 BUDGET	Total Budget 2025-2026	2024-2025 Actuals	Percent Variance
Operating Expenses			
Annual meeting	\$5,200	\$5,021	4%
Audit Fee	\$11,040	\$10,175	9%
Auto/Truck	\$67,200	\$62,724	7%
Bad Debt	\$600	\$0	#DIV/0!
Bank Charges	\$3,600	\$3,797	-5%
Chemicals	\$19,800	\$17,815	11%
Contract labor	\$900	\$176	411%
Consulting fees	\$480	\$0	#DIV/0!
Dues and Subscriptions	\$37,435	\$27,503	36%
Equipment Rental	\$960	\$0	#DIV/0!
Employee benefits	\$84,720	\$76,432	11%
Employee benefit reimbursement	(\$19,800)	(\$19,859)	0%
Employee Retirement Program	\$32,700	\$31,635	3%
Franchise Fee--Village of Salado	\$0	\$0	0%
Insurance	\$61,992	\$59,345	4%
Legal & Accounting	\$11,976	\$11,405	5%
Office Supplies	\$45,000	\$43,703	3%
Postage	\$37,992	\$28,725	32%
Repairs & Maintenance	\$371,244	\$219,262	69%
Seminars	\$1,200	\$485	147%
Supplies - general	\$22,920	\$20,723	11%
Salary - office	\$219,600	\$202,455	8%
Salary - operations	\$793,200	\$681,541	16%
Taxes - payroll	\$66,900	\$65,897	2%
Telephone	\$18,960	\$18,892	0%
Travel	\$12,984	\$13,044	0%
Uniforms	\$16,080	\$14,393	12%
Utilities	\$140,064	\$135,487	3%
Water fee samples	\$8,160	\$8,006	2%
Water Study	\$1,800	\$0	#DIV/0!
Miscellaneous	\$900	\$0	#DIV/0!
Total Operating Expense	\$2,075,807	\$1,738,782	19%
Operating Income	\$935,738	\$1,456,071	-36%
2025-2026 BUDGET	Total Budget 2025-2026	2024-2025 Actuals	Percent Variance
Other Income (Expenses)			
Interest Income	\$130,080	\$150,059	-13%
Other income	\$60,000	\$55,801	8%
Depreciation	(\$620,760)	(\$577,092)	8%
Interest expense	(\$218,400)	(\$218,895)	0%
Total Other Income (Expenses)	(\$649,080)	(\$589,164)	10%
Net Income	\$286,658	\$866,896	-67%